# Synchronous flow shop scheduling problems 

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# Practical motivation: a production problem 

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## Production of kitchen elements (WK [14])



# Practical motivation: a production problem 

## Production unit



## Production environment

- three parallel production units

■ rotating stations $S=\left\{s_{1}, \ldots, s_{24}\right\}$, 8 at each unit

- 8 fixed workplaces (machines), located around the units (insertion, gluing, drying, ..., removal)




## Products and resources

- different products

■ insertion and gluing times relevant, all other times negligible

- orders with associated product, volume, due date

■ limited resources: gluing forms of different types

- (constant) changeover time for change of gluing forms
- goal: find optimal production schedule
- assign each product from the orders to a feasible gluing form
- determine production sequence for each production unit
- minimize number of late orders, total lateness and maximize number of produced items in specified time frame

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## Classical permutation flow shop

■ $m$ machines $M_{1}, \ldots, M_{m}$
■ $n$ jobs $N=\{1, \ldots, n\}$, job $j$ consists of $m$ operations $O_{1 j} \rightarrow O_{2 j} \rightarrow \ldots \rightarrow O_{m j}$

- $O_{i j}$ has to be processed on $M_{i}$ for $p_{i j}$ time units

■ find job permutation (inducing completion times $C_{j}$ ) minimizing given objective function $f$


## Synchronous flow shop

- jobs are processed in synchronized cycles

■ synchronous movement of jobs to next machines

- more waiting for jobs and idle times on machines



## Literature

- Kouvelis \& Karabati [99]: cyclic scheduling problem, MIP

■ Karabati \& Sayin [03]: cyclic assembly line balancing
■ Soylu et al. [07]: branch-and-bound, heuristics
■ Huang [08]: rotating production units, loading/unloading station, dynamic programming
■ Panwalkar \& Koulamas [19]: schematic representations

- Panwalkar \& Koulamas [20]: complexity of ordered flow shops with $m=3$
■ Weiß et al. [17]: open shop with synchronization
■ our papers [WK14], [WK15], [KKW16] [WK17], [WKB17], [BKW18]


## Complexity ([WK15])

■ $F 2 \mid$ synmv $\mid C_{\text {max }}$ : equivalent to $F 2 \mid$ no-wait $\mid C_{\text {max }}$ polynomially solvable, $\mathcal{O}(n \log n)$ (Gilmore/Gomory [64])

| $M_{1} 1$ |  | 3 | 4 | 5 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $M_{2}$ | 1 | 2 | 3 | 4 |  |
| $M_{1}$ | 2 | 3 | 4 | 5 |  |
| $M_{2}$ | 1 | 2 | 3 | 4 | 5 |

■ F3|synmv $\mid C_{\max }$ : strongly NP-hard, reduction from 3-PART
■ Fm $\mid$ synmv $\mid \sum C_{j}, L_{\text {max }}$ : strongly NP-hard for any fixed $m \geq 2$, reduction from $F 2 \mid$ no-wait $\mid \sum C_{j}, L_{\text {max }}$ (Röck [84])

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## Dominating machines ([WK15], [KKW16])

- $M_{k}$ dominates $M_{l}: \min _{j \in N} p_{k j} \geq \max _{j \in N} p_{l j}$

■ machine set $\left\{M_{i} \mid i \in \mathcal{I}\right\}$ dominating: $\min _{i \in \mathcal{I}} \min _{j \in N} p_{i j} \geq \max _{h \notin \mathcal{I}} \max _{j \in N} p_{h j}$


- processing times on non-dominating machines:
- arbitrary values
- job-independent $p_{i j}=p_{i} \forall i \notin \mathcal{I} \rightarrow p_{i j}^{\text {ndom }}=0$


## Problems with one dominating machine, $|\mathcal{I}|=1$

- $F \mid$ synmv, $\operatorname{dom}(\mathcal{I}) \mid C_{\text {max }}, \sum C_{j}$ : strongly NP-hard
- $F \mid$ synmv, $\operatorname{dom}(\mathcal{I}), p_{i j}^{\text {ndom }}=0 \mid \sum C_{j}$ : polynomially solvable, $\mathcal{O}(n \log n)$, SPT rule on dominating machine
- $F \mid$ synmv $, \operatorname{dom}(\mathcal{I}), p_{i j}^{n d o m}=0 \mid L_{\text {max }}$ : polynomially solvable, $\mathcal{O}\left(n^{3} \log n\right)$, consider feasibility problem, construct schedule from back to front
- Fm|synmv, $\operatorname{dom}(\mathcal{I}) \mid \sum C_{j}, L_{\text {max }}$ : polynomially solvable, additional factor $\mathcal{O}\left(n^{m-1}\right)$
■ $F 2 \mid$ synmv $v, \operatorname{dom}(\mathcal{I}), p_{i j}^{\text {ndom }}=0 \mid \sum w_{j} C_{j}, \sum U_{j}$ : open

Practical motivation: a production problem

## Problems with two dominating machines, $|\mathcal{I}|=2$

- $F \mid$ synmv, $\operatorname{dom}(\mathcal{I}), p_{i j}^{\text {ndom }}=0 \mid C_{\max }$ : strongly NP-hard, reduction from 3-PART
- Fm|synmv, $\operatorname{dom}(\mathcal{I}), p_{i j}^{\text {ndom }}=0 \mid L_{\text {max }}$ : strongly NP-hard for any fixed $m \geq 2$ and each set $\mathcal{I}$ with $|\mathcal{I}|=2$
- Fm|synmv, $\operatorname{dom}(k, k+1), p_{i j}^{\text {ndom }}=0 \mid \sum C_{j}$ : strongly NP-hard for any fixed $m \geq 2$ and each set of two adjacent dominating machines


## Problems with two adjacent dominating machines

■ $F \mid$ synmv, $\operatorname{dom}(k, k+1), p_{i j}^{\text {ndom }}=0\left|C_{\max }: F 2\right|$ no-wait $\mid C_{\max }$ "large TSP" with costs $c_{0 j}=a_{j}, c_{i j}=\max \left\{a_{j}, b_{i}\right\}, c_{j 0}=b_{j}$

| $a_{1}$ | $\max \left\{a_{2}, b_{1}\right\}$ | $\max \left\{a_{3}, b_{2}\right\}$ | $\max \left\{a_{4}, b_{3}\right\}$ | $\left\|\max \left\{a_{5}, b_{4}\right\}\right\|$ | $b_{5}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $M_{1} 1$ | 2 | 3 | 4 | 5 |  |
| $M_{2}$ | 1 | 2 | 3 | 4 | 5 |
|  |  |  |  |  |  |



## Problems with two non-adjacent dominating machines

■ $F 3 \mid$ synmv $, \operatorname{dom}(1,3), p_{i j}^{\text {ndom }}=0 \mid C_{\max }$ : complexity open

| $a_{1}$ | $a_{2} \mid$ | max $\left\{a_{3}, b_{1}\right\}$ | $\mid \max \left\{a_{4}, b_{2}\right\}$ | $\left\|\max \left\{a_{5}, b_{3}\right\}\right\|$ | max $\left\{a_{6}, b_{4}\right\}$ | $\max \left\{a_{7}, b_{5}\right\}$ | $\mid \max \left\{a_{8}, b_{6}\right\}$ | $b_{7}$ | $b_{8}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $M_{1} 1$ | 2 | 3 | 4 | 5 | 6 | 7 | 8 |  |  |
| $M_{2}$ | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |  |
| $M_{3}$ |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
|  |  |  |  |  |  |  |  |  |  |


| $a_{1}$ | max $\left\{a_{3}, b_{1}\right\}$ | max $\left\{a_{5}, b_{3}\right\}$ | $\max \left\{a_{7}, b_{5}\right\}$ | $b_{7}$ |
| :---: | :---: | :---: | :---: | :---: |
| $M_{1} 1$ | 3 | 5 | 7 |  |
| $M_{2}^{\prime}$ | 1 | 3 | 5 | 7 |
|  |  |  |  |  |



## Problems with two non-adjacent dominating machines

■ VRP with 2 vehicles and special arc costs, each route has to contain half of the nodes


$$
F \mid \text { synmv }, \operatorname{dom}\left(k_{1}, k_{2}\right), p_{i j}^{n d o m}=0 \mid C_{\max }
$$

- VRP with $\kappa=k_{2}-k_{1}$ vehicles, special arc costs $c_{i j}=\max \left\{a_{j}, b_{i}\right\}$, each tour has to contain exactly $\frac{n}{\kappa}$ nodes
- MIP formulation based on VRP formulation:
$x_{i j}=1$, if node $j$ is visited directly after node $i$ in some tour
$u_{i}=$ position of node $i$ in its tour, $1 \leq u_{i} \leq \frac{n}{\kappa}$, MTZ subtour elimination
- important property: if partition of all jobs into subsets for the $\kappa$ tours is given, optimal sequence for each subset can be calculated with algorithm of Gilmore/Gomory
- solution representation: $\kappa$ disjoint subsets
- tabu search with swap neighborhood

Practical motivation: a production problem

## Computational results of tabu search ([KKW16])

■ Intel Pentium 4 with 3.2 GHz, CPLEX 12.5.0, 30 minutes
■ 182 instances with $20 \leq n \leq 100, \kappa \in\{2,3,4,5\}$, for which optimality could be verified by MIP

|  | $\kappa=2$ | $\kappa=3$ | $\kappa=4$ | $\kappa=5$ |
| :--- | :---: | :---: | :---: | :---: |
| Exactly solved | $80 / 80$ | $26 / 35$ | $18 / 34$ | $22 / 33$ |
| Deviation | $0 \%$ | $0.005 \%$ | $0.038 \%$ | $0.049 \%$ |

average/maximum runtime: $6 / 32$ seconds
■ larger instances with $400 \leq n \leq 900, \kappa \in\{2,3,4,5\}$ : average deviation from LP relaxation (all instances): 0.0007 \% average/maximum runtime: 9/28 minutes

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## Problem with additional resources ([WK17])

- renewable job resources $\mathcal{R}$ (pallet resources, gluing forms)
$■$ every job $j$ needs a single resource assigned from a subset $\mathcal{R}(j) \subseteq \mathcal{R}$ during its whole processing (from $M_{1}$ to $M_{m}$ )
- change of resources needs setup time

■ objective: minimize total production time $=$ sum of all cycle and setup times


## Different situations for resources

(R1) all jobs can be processed by all resources $(\mathcal{R}(j)=\mathcal{R}$ for all $j)$
■ no setups necessary

- feasible solution exists $\Leftrightarrow|\mathcal{R}| \geq m$
(R2) the jobs are partitioned into disjoint families $\mathcal{F}$, where each job in a family can be processed by the same set of resources $(\mathcal{R}(j) \cap \mathcal{R}(h) \neq \emptyset \Rightarrow \mathcal{R}(j)=\mathcal{R}(h))$

■ setup times $s_{f g}$ between families $f, g$

- feasibility can be checked in $\mathcal{O}(n)$
$\square$ minimizing $C_{\max }: \mathcal{N} \mathcal{P}$-hard even for $m=2$ and $s_{f g}=s$
(R3) the sets $\mathcal{R}(j)$ are arbitrary subsets of $\mathcal{R}$
- feasibility can be checked with network flow problem

In the following focus on ( $R 2$ ), company has even $s_{f g}=s$.

## Decomposition approaches

solution representation: feasible schedule represented by
1 job permutation $\pi=\left(\pi_{1}, \ldots, \pi_{n}\right)$
2 corresponding resource sequence $\varrho=\left(\varrho_{1}, \ldots, \varrho_{n}\right)$ with $\varrho_{i} \in \mathcal{R}\left(\pi_{i}\right)$ for $i=1, \ldots, n$ where no resource $r \in \mathcal{R}$ appears more than once in any $m$ consecutive positions of $\varrho$


## Decomposition D1

1 Determine a job permutation $\pi=\left(\pi_{1}, \ldots, \pi_{n}\right)$ with small sum of cycle times.

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2 Assign a feasible resource $\varrho_{i} \in \mathcal{R}\left(\pi_{i}\right)$ to each $\pi_{i}$ such that no resource appears more than once in $m$ consecutive positions and the sum of setup times is minimized.

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2 Assign a feasible resource $\varrho_{i} \in \mathcal{R}\left(\pi_{i}\right)$ to each $\pi_{i}$ such that no resource appears more than once in $m$ consecutive positions and the sum of setup times is minimized.
[ finding such an optimal resource sequence $\varrho^{*}: \mathcal{O}(n)$ ]
If no feasible $\varrho$ exists, modify $\pi$.
Local search: swap two jobs in $\pi$, reassign resources

## Decomposition D2

1 Determine sequence $\varrho=\left(\varrho_{1}, \ldots, \varrho_{n}\right)$ of resources such that no resource appears more than once in $m$ consecutive positions and the sum of setup times is minimized.

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## Decomposition D2

1 Determine sequence $\varrho=\left(\varrho_{1}, \ldots, \varrho_{n}\right)$ of resources such that no resource appears more than once in $m$ consecutive positions and the sum of setup times is minimized. [ $s_{f g}=s$ : bin packing, polynomial in $n$ for fixed $m$ ]
2 Assign to each resource in the sequence a corresponding job which may be processed by this resource minimizing the sum of cycle times.

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2 Assign to each resource in the sequence a corresponding job which may be processed by this resource minimizing the sum of cycle times.
[ finding a corresponding optimal job permutation $\pi^{*}$ :
$\mathcal{N} \mathcal{P}$-hard, even for $m=2$, therefore heuristic ]

## Decomposition D2

1 Determine sequence $\varrho=\left(\varrho_{1}, \ldots, \varrho_{n}\right)$ of resources such that no resource appears more than once in $m$ consecutive positions and the sum of setup times is minimized. [ $s_{f g}=s$ : bin packing, polynomial in $n$ for fixed $m$ ]
2 Assign to each resource in the sequence a corresponding job which may be processed by this resource minimizing the sum of cycle times.
[ finding a corresponding optimal job permutation $\pi^{*}$ :
$\mathcal{N} \mathcal{P}$-hard, even for $m=2$, therefore heuristic ]
Local search: modify $\varrho$, reassign jobs

## Test instances

- 120 Taillard instances $(20 \times 5$ up to $500 \times 20)$, resources of type (R2), constant setup times $s_{f g}=s$
- different characteristics: number of job families, availability of resources, small/large setup time
- real-world data: $m=8, n \in[4176,8040],|\mathcal{F}| \in[45,67]$, constant setup time $s$
- time limit 10 minutes (1 hour) or 100 non-improving iterations


## Computational results

■ D2 usually outperfoms D1

- for some instances with small setup D1 better

■ D2 can deal with setup times much better (bin packing achieves optimal solution minimizing number of setups)

- D1 easier to adapt for (R3)

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## Leaving machines idle ([WKB17])


can be modeled by introducing dummy jobs in the sequence

## How many dummy jobs are needed?

- $f(k)$ : optimal objective value among all schedules where exactly $k$ dummy jobs are introduced
■ $k=0$ : normal problem, $k=\infty$ : number of dummy jobs unlimited
- What is maximum value of $k$ such that there is an instance with $f(k-1)>f(k)$ and $f(k)=f(\infty)$ ?
- $C_{\max }(k), \sum C_{j}(k), L_{\max }(k)$ are monotone non-increasing in $k$ since additional dummy jobs can always be inserted at the end of a schedule without increasing the objective value


## How many dummy jobs are needed?

- For any regular objective function there exists an optimal schedule with at most $(n-1)(m-1)$ dummy jobs. For the objectives $L_{\text {max }}$ and $\sum C_{j}$ this bound is tight.


■ For $C_{\max }$ there exists an optimal schedule with at most $(n-1)(m-2)$ dummy jobs and this bound is tight.


## How much can we gain by leaving machines idle?

Theoretical bounds: $k$ dummy jobs

- objective $C_{\text {max }}$ : the relative improvement is bounded by

$$
C_{\max }(0) / C_{\max }(k) \leq \min \{k+1,\lceil m / 2\rceil\},
$$

the absolute improvement $C_{\max }(0)-C_{\max }(k)$ may be arbitrarily large
■ objective $\sum C_{j}$ : the relative improvement is bounded by

$$
\sum C_{j}(0) / \sum C_{j}(k) \leq(k+1) \min \{k+1,\lceil m / 2\rceil\}
$$

the absolute improvement may be arbitrarily large

- objective $L_{\text {max }}$ : the relative and absolute improvement may be arbitrarily large


## How much can we gain by leaving machines idle?

Computational experiments:

- 160 test instances with $n \in\{10,15\}$ and $m \in\{2,3,4,5\}$ solved to optimality by MIPs (once without dummy jobs, once with at most 4)
- 120 Taillard instances, $20 \times 5$ up to $500 \times 20$ solved heuristically

| \# inst. | \# inst. improved |  |  | average \% rel. impr. (among impr. inst.) |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $C_{\max }$ | $L_{\max }$ | $\sum C_{j}$ | $C_{\max }$ |  | $L_{\max }$ |  | $\sum C_{j}$ |
| 160 | 6 | 41 | 79 | 0.06 | $(1.51)$ | 2.79 | $(10.9)$ | 0.47 |
| 120 | 31 | 0 | 10 | 0.27 | $(1.05)$ | 0 | $(0)$ | 0.10 |
| $(1.75)$ |  |  |  |  |  |  |  |  |

results show only rather small gains when using dummy jobs

## "Pliability" models ([BKW18])

■ processing times $p_{i j}$ of operations are not fixed in advance

- given only total processing times $p_{j}$ for job $j$
- determine actual processing times $x_{i j} \geq 0$ satisfying

$$
\sum_{i=1}^{m} x_{i j}=p_{j} \text { for all } j
$$

- more restricted scenario with lower/upper bounds $\underline{p}_{i j}, \bar{p}_{i j}$

$$
\underline{p}_{i j} \leq x_{i j} \leq \bar{p}_{i j} \text { for all } i, j
$$

## Example

$$
n=5, m=3, \underline{p}_{i j}=2
$$

| $j$ | $p_{1 j}$ | $p_{2 j}$ | $p_{3 j}$ | $p_{j}$ |
| :---: | ---: | ---: | ---: | ---: |
| 1 | 4 | 7 | 8 | 19 |
| 2 | 6 | 2 | 2 | 10 |
| 3 | 10 | 2 | 10 | 22 |
| 4 | 2 | 4 | 2 | 8 |
| 5 | 7 | 5 | 4 | 16 |



## Example

$$
n=5, m=3, \underline{p}_{i j}=2
$$

| $j$ | $p_{1 j}$ | $p_{2 j}$ | $p_{3 j}$ | $p_{j}$ |
| ---: | ---: | ---: | ---: | ---: |
| 1 | 4 | 7 | 8 | 19 |
| 2 | 6 | 2 | 2 | 10 |
| 3 | 10 | 2 | 10 | 22 |
| 4 | 2 | 4 | 2 | 8 |
| 5 | 7 | 5 | 4 | 16 |

a)

b)

| $M _ { 1 } \longdiv { 1 }$ | 2 | 3 |  | 4 | 5 |  | 5 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| $M_{2}$ | 1 | 2 |  | 3 | 4 |  |  |  |
| $M_{3}$ |  |  | 1 | 2 |  | 3 | 4 | 5 |
| 2 |  |  |  | 21 |  |  |  |  |

## "Pliability" models

- problem NP-hard, even for 2 machines and no bounds
- distinction: $x_{i j}$ arbitrary real values, integers required only lower bounds: always optimal integer-valued solution
- decomposition approach:

1 local search on set of job permutations $\pi$
2 for each $\pi$ calculate corresponding (optimal) $x_{i j}$

- subproblem of 2nd stage polynomially solvable as LP
- only lower bounds: direct combinatorial algorithm

■ integers required: NP-hard

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## Conclusion

- synchronous flow shop problems
- practical application of production planning
- dominating machines

■ additional job resources and setup times

- leaving machines idle, pliability
- complexity results, polynomially solvable subcases useful for efficient algorithms
■ decomposition approaches, using problem-specific properties
- further research: problems with open complexity


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